



UTC Advisory Board Meeting



January 2026

Order of Business

I. Call to Order



Scott LeRoy
Advisory Board Chair

II. Roll Call & Quorum Confirmation



Christy Waldrep
Assistant to the Chancellor

Order of Business

III. Approval of Minutes (Action Required)



Scott LeRoy
Advisory Board Chair



Chancellor's Updates

IV.



January 20, 2026



Carnegie Designation



Strategic Plan Updates

Next Steps in Progress

- 1. Establish baseline metrics
- 2. UTC Advisory Board Meeting | May 16
- 3. Get input from new chancellor
- 4. Approval by UTC Advisory Board
- 5. Present to UT Board of Trustees
- 6. Align budget to key priorities



Strategic Pillars



UTC's Vision and Mission set the foundation for this Strategic Plan. In the following pages, you'll see how these commitments are carried forward into five strategic pillars that guide our direction through 2030.

Active Violence Training

- UTC Public Safety in partnership with Defend Systems
- Mandatory for all full-time employees and affiliates
- Optional for all part-time employees
- Yearly refresher training on Active Violence and General Safety

“*This was the best training of any kind during my 30 years at UTC.”*

— Laura Herron, Executive Associate Athletics Director



“

This was the most engaging and useful mandatory training I have attended. The guidance on active shooter response and the practical steps for handling medical emergencies gave me tools I can use if a crisis ever occurs. I appreciated the thoughtful planning that went into building this training.”



— Tony Parsley, AVC & CISTO



“

I am so grateful for the Department of Public Safety for working with Defend Systems to present us with such a comprehensive and well-delivered training. I learned SO much. It was one of the best trainings that I have ever attended, and, while I hope to never be in one of the discussed scenarios, I feel very prepared if something does happen where I need to respond.”

— Dr. Katelyn P. Hancock, Assistant Professor, Department of Criminal Justice

PARKRIDGE MENTAL HEALTH THERAPY CENTER AT UTC

- New expanded mental-health resource on campus
- Greater access and comprehensive career
- Collaborative commitment to well-being



Leadership Appointments & Searches



Jermaine Freeman
Executive Director
of Economic and
Workforce Development



Mina Sartipi
Executive Director of the
UTC Research Institute



Cheryl Montgomery
Chief of Staff

QUANTUM INITIATIVE

UTC Quantum Center Partnerships

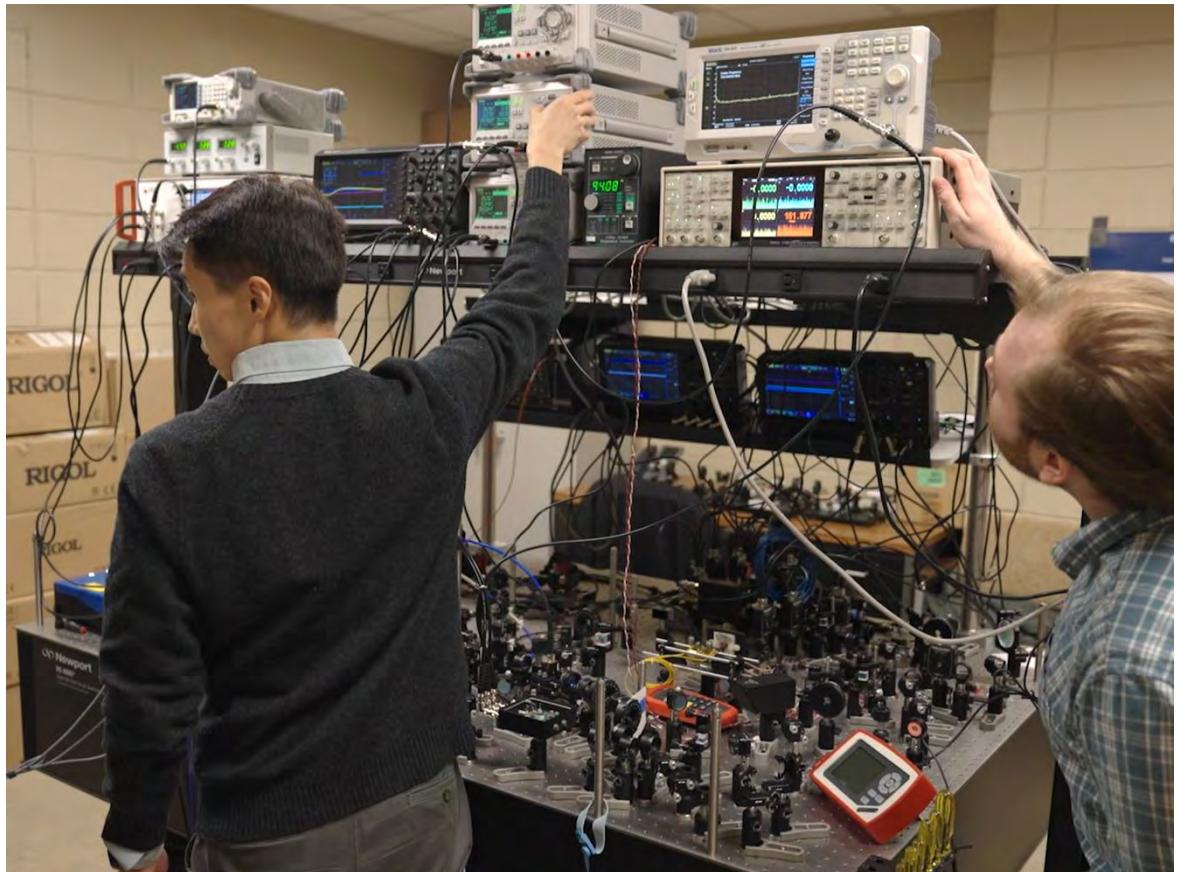
- Harvard, UT Knoxville, Texas A&M, Purdue, UT San Antonio, Hamburg
- Oak Ridge and Los Alamos National Labs

Establishing Emerging R&D Partnerships

- Kipu, Haiqu and Data-Cybernetics

Invited to Join Southeastern Quantum Collaborative

- Includes IBM, Davidson Technologies, Alabama A&M University, UTC and UAH



Agenda

- Vision for the Center
- Team
- Infrastructure
- Education
- Research
- Partnerships
- Strategic topics in progress

Vision

EDUCATION

- Enhance student enrollment
- Pathway for UTC graduates to quantum workforce

RESEARCH

- Model for sustainable top-quality research in quantum
- Enhance research fundings

TRANSLATIONAL KNOWLEDGE

- Collaboration with industries, Solve real-world use cases
- Intellectual Property

Our Team

CORE TEAM (26 MEMBERS)

- 6 affiliated faculty (Physics, Maths, EE, CS)
- 1 Research faculty, 4 postdocs
- 7 PhD students (3 UTC, 2 UTK, 1 Bredesen, 1 UTSA), 2 more to join from UTK
- 1 master student, 3 undergraduates



INTERNAL ADVISORY TEAM

- RI head, VCR and 2 Deans

EXTERNAL ADVISORY TEAM

- UW-Madison, Harvard, Quantum Valley Lab
- ORNL



Infrastructure

- Quantum network with one node at UTC
- Quantum Sensing lab at Grote Hall
- HPC Clusters at UTC and ORNL
- Multi-disciplinary Research Building
- Access to QPU — IonQ

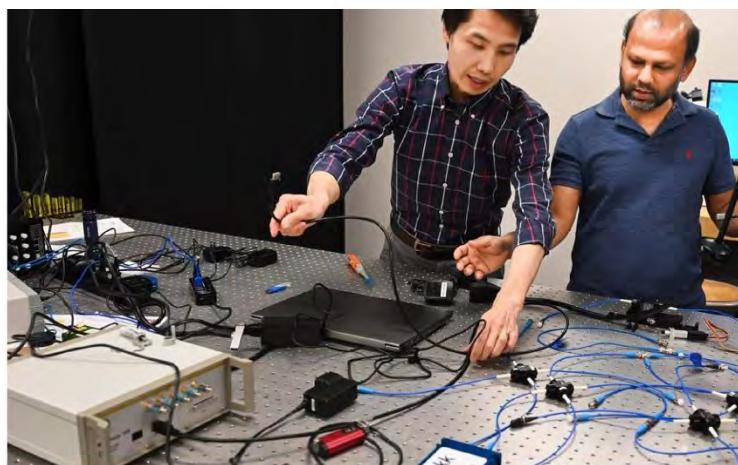
IonQ Forte QPU



UTC Clusters



Quantum Sensing Lab at Grote Hall



EPB Quantum Network at UTC



ORNL Clusters

Education

HIGH SCHOOL OUTREACH ACTIVITIES

- Quantum Science Day (20 Students, 5 High Schools)
- Quantum Summer Camp (3 Days)

UNDERGRADUATE (QIST CERTIFICATE PROGRAM)

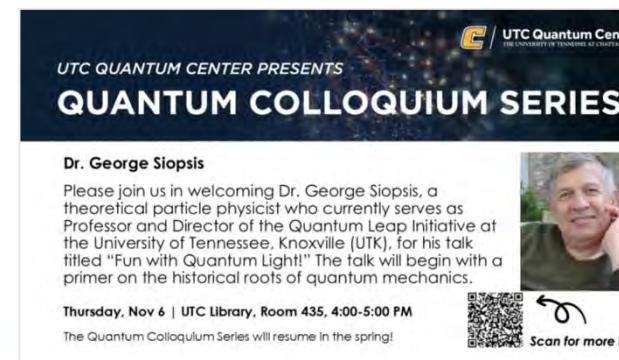
- Inter-disciplinary (Physics, Maths and CS)
- Contributing to Workforce Development
- Unique in The State of Tennessee
- Monthly Public Quantum Colloquium

GRADUATE (OISE PHD PROGRAM IN PIPELINE)

- Inter-disciplinary (Physics, Maths and CS)
- Unique in The State of Tennessee (Lot of Interest)



May 27–30, 2025
Quantum Summer Camp



Interest in UTC PhD program at
one APS student conference
October 2025, Denver CO

... over 60 students signed up



Apr 14, 2025
World Quantum Science Day

International Quantum Workshop

IonQ Training Workshop For UTC Students and Faculty

First International Quantum Workshop

- World Leading Quantum Scientists From Canada, France, Germany, UK and USA
- Quantum Companies: IBM, IonQ, Inflection, Quobly, Quantum Valley Labs
- National Labs: Los Alamos, ORNL
- Industry (TVA, EPB) Meets Academia Panel Discussion



May 13, 2025
IonQ training workshop (60 participants with faculty and students)



Jun 23-25, 2025
International Quantum Technology workshop (100 participants 20 universities)

Research

RESEARCH THEMES

- Quantum Networking (Dr. Tian Li)
- Quantum Imaging and Sensing (Dr. Tian Li)
- Quantum Simulation (Dr. Rick Mukherjee)
- Quantum Information Theory and Algorithms (Dr. Rick Mukherjee)

RESEARCH COLLABORATIONS

- Academic collaboration: Texas A&M, Hamburg, Purdue, UTK, UTSA, Harvard
- Bredesen Center (UT-ORII): PhD Student
- ORNL (Quantum Science Center): Funding of JFA with QSC for 5 Years (Includes Los Alamos)
- Adjunct Faculty Positions at UTK and UTSA

RESEARCH FUNDING

- July, 2022: UTC Investment (Quantum Initiative): \$3M over 3 Years
- Feb, 2024: NIST Funding (Quantum Center): \$3.5M over 4 Years
- Total NSF Funding (EXLENT:\$250k, EXPAND: \$790k, CCSS: \$590k, TIP: \$1.3M): \$3M
- Private Fundings: TVA (\$140k), DENSO (\$120k): \$260k
- ORNL (UT-Battelle): \$300k over 5 Years (to be reviewed on an yearly basis)

RESEARCH OUTPUT

- 12 Publications In 2025 Alone (More Pre-prints)
- 1 Patent Pending (Europe and USA), Start-up German company: Eqcited

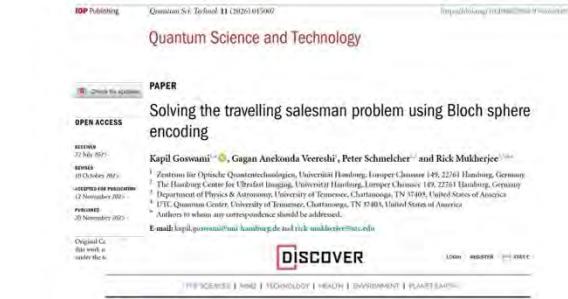
Continuous automatic polarization channel stabilization from heterodyne detection of coexisting dim reference signals

JOSEPH C. CHAPMAN,^{1,*} MUNEER ALSHOWKAN,¹ KAZI REAZ,² TIAN LI,² AND MARIAM KIRAN¹

¹Quantum Information Science Section, Oak Ridge National Laboratory, Oak Ridge, TN 37831, USA

²Department of Physics and Chemistry and UTC Quantum Center, University of Tennessee at Chattanooga, Chattanooga, TN 37403, USA

^{*}chapmanjc@ornl.gov



Quantum Algorithm Solves Travelling Salesperson Problem With 1-Qubit

Polarization-Controlled Dual-State Distribution of Bell and N0N Entanglement Over Metro-Scale Commercial Quantum Network

Kazi Reaz,^{1,2} Md Mehdi Hassan,³ Jacob E. Humberd,⁴ Matthew L. Boone,^{1,3} Angel Fraire Estrada,¹ Rick Mukherjee,^{1,2} H. R. Sadeqipour,⁴ Girish S. Agarwalla,⁵ George Siosepol,² and Tian Li^{1,2,*}

¹Department of Physics & Astronomy, University of Tennessee, Chattanooga, TN 37403, USA

²UTC Quantum Center, University of Tennessee, Chattanooga, TN 37403, USA

³ITAMP, Center for Astrophysics | Harvard & Smithsonian, Cambridge, MA 02138, USA

⁴Institute for Quantum Science and Engineering, Department of Physics & Astronomy, Texas A&M University, College Station, TX 77843, USA

⁵Department of Biological and Agricultural Engineering, Texas A&M University, College Station, TX 77843, USA

Research

EDUCATION AND RESEARCH



PATENTS

Patent in Germany/EU office, pending in USA
(Patent No. 10 2023 119247.7)

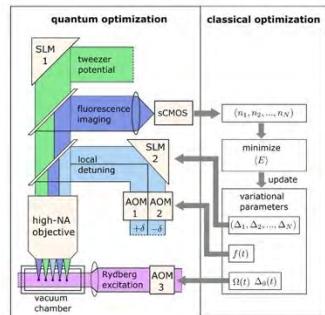


Figure 2: Beispieldiagramm unserer Erfindung. Die wesentliche Neuerung unserer Erfindung zur Lösung von Optimierungsproblemen ist hier der Einsatz von lokalen Energierestimmungen, die durch lokale Lichtfelder (hell-blau) realisiert werden können. Hierzu ist beispielhaft ein variatoneller quanten-klassischer Algorithmus skizziert, in dem als neue Optimierungsparameter die lokalen Lichtverstimmungen Δ_i , sowie die zeitliche Form $f(t)$ der Verstimmungen

BUILDING A QUANTUM STARTUP COMPANY



New Patient in the Pipeline in the UT System

Qudit-based scalable quantum algorithm for solving the integer programming problem

Kapil Goswami,^{1,*} Peter Schmelcher,^{1,2,†} and Rick Mukherjee^{1,3,4,‡}

¹Zentrum für Optische Quantentechnologien, Universität Hamburg, Luruper Chaussee 149, 22761 Hamburg, Germany

²The Hamburg Centre for Ultrafast Imaging, Universität Hamburg, Luruper Chaussee 149, 22761 Hamburg, Germany

³Department of Physics & Astronomy, University of Tennessee, Chattanooga, TN 37403, USA

⁴UTC Quantum Center, University of Tennessee, Chattanooga, TN 37403, USA

(Dated: August 15, 2025)

Partnerships

UNIVERSITIES



NATIONAL LABS



QUANTUM COMPANIES



INDUSTRY PARTNERS



Strategic Topics in Progress

- QIST Certificate Program For Working Professionals And Online Course
- QISE PhD Program
- QISE Governor's Chair (GC)
- Quantum Machine Learning Lab



Academic Affairs Report

V.



Dr. Jerold Hale
Provost and Senior
Vice Chancellor for
Academic Affairs



Dr. Chris Smith
Director of the
Nursing School



Academic Affairs Report

V.



Dr. Takeo Suzuki
Executive Director of the
Center for Global Education

College of Nursing

Established January 1, 2026

Christine Benz Smith, PhD, FNP-BC
UC Foundation Professor
Dean

50 Years In The Making



Programs Offered

- 1973 – Bachelor of Science in Nursing
- 1984 – RN-BSN Gateway BSN (online now)
- 1990's MSN – Clinical Nurse Specialist, Nursing Informatics, Nursing Administration, Nurse Anesthesia, Family Nurse Practitioner
- 2011 DNP: Post Masters (online)
- 2012 DNP: Nursing Administration Systems (online)
- 2016 MSN Adult Gerontology Acute Care NP
- 2022 Transitioning to DNP for all APRN specialties: Nurse Anesthesia-Lifespan, FNP, AGACNP
- 2023 Accelerated BSN
- 2025 DNP Psychiatric Mental Health NP
- Post Graduate Certificates in the NP specialties



Stats

2025 PASS RATES

- BSN 98.28% with 100% Overall
- DNP:FNP-L 100%
- DNP: AGACNP 100%
- DNP: NA-L 100% YTD

EMPLOYMENT

- BSN – 100%
- APRN – 100%



Location, Location, Location

- From McCallie, Houston and Oak
- To Third and Palmetto
- The entry to the Health Care Corridor



Classrooms & Common Spaces



Specialty Spaces



Community Partnerships

- Mobile Moc Outreach to 10 Counties
- Foot Clinic Partnering with Chatt Foundation
- Minority Health Fair Renamed Chattanooga Health Expo (at UTC)
- Hamilton County Corrections Center
- Poverty Simulation
- CRNA CEUs
- Escape Rooms



FINAL THOUGHTS

- Enrollment will increase by ~150%
- The Simulation Program will seek Accreditation
- We will offer continuing education to the community

The Dorothy And Jim Kennedy Health Sciences Building — Occupancy 6/22/27



UTC Center for Global Education

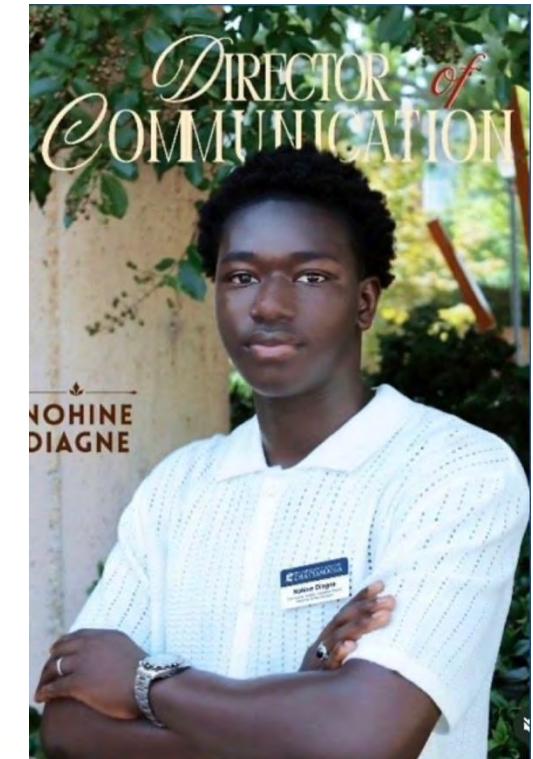
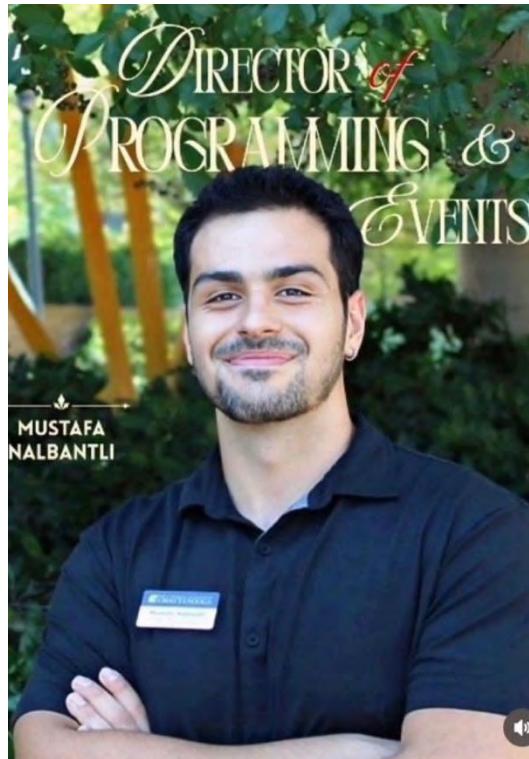
What We Do

- 1** International Student & Scholar Services
(Plus, Immigration Compliance)
- 2** Study Abroad Programs
- 3** English as a Second Language Institute (ESL)
- 4** Community Engagement
- 5** Research & Internship Abroad Programs
- 6** International Travel Safety & Risk Management

Our Team

Takeo Suzuki
Laura Livermore
Eunice Davies
Jill Williams
Kelsey Simoni
Yvonne Dunham Slobodenko
Michelle Baksh
Jamie Booth
Aimee Spice

Meet Our International Student Ambassadors



FALL 2025

Fast Facts: International Students & Scholars

217

+4.5%
198 (Fall 2024)

**INTERNATIONAL
STUDENTS AND
SCHOLARS**

**54 COUNTRIES
REPRESENTED**

Top 10 Countries

1 I????	6 Saudi Arabia
2 Bangladesh	7 Brazil
3 Sudan	8 Turkey
4 Vietnam	9 Japan
5 Mexico	10 China

**10 VISITING
SCHOLARS**

India	Ghana
Uzbekistan	Mexico
Japan	Bosnia
Spain	Germany
France	Turkey

Fall 2025

AVERAGE GPA

3.72

4.0 GPA

44%



Meet our Study Abroad Student Ambassadors

Malcom

B.S. Communication | Senior



Meet our Study Abroad Student Ambassadors

Emma

B.S. Secondary Education | Senior | Boren Scholar



2025

Fast Facts: Study Abroad

272

+38.1%
197 (2024)

**UTC STUDENTS
Studied Abroad**

26 COUNTRIES

Top 10 Countries

1 Italy	6 Soth Korea
2 Spain	7 Australia
3 Japan	8 France
4 UK	9 Netherlands
5 Ireland	10 Thailand France

5 Top Majors

- 1 Social Science
- 2 Business & Management
- 3 Communication
- 4 Art, Design & Theater
- 5 STEM

What Are We in 2026?

01.



Strengthening
International
Student
Enrollment,
Success,
and Retention

02.



Expanding
Access
to Study Abroad
for More Students

03.



Broadening
Global Experiential
Learning
Beyond
Traditional Study
Abroad

04.



Elevating
Faculty Engagement
in Global Learning

05.



Integrating
Global Education
Into First-Year
and
Transfer Experiences

Our Goal

Place Chattanooga on the global map by empowering students to engage, lead, and act locally and globally.

Connection

Building meaningful global, local, and intercultural connections.

C

Access

Ensuring global learning opportunities are attainable for all students.

H

A

Talent Development

Preparing students with global skills for lifelong careers.

T

T

A

Navigation & Support

Guiding students safely, ethically, and responsibly across borders.

N

Outcomes & Accountability

Measuring impact, quality, and return on investment.

O

O

Action

Translating global learning into meaningful, real-world impact.

G

A

Human-Centered
Placing students, communities, and relationships at the core of global engagement.

Transformative Learning
Creating experiences that change how students see the world—and themselves.

Applied Global Learning
Linking global education to real-world practice and impact.

Opportunity
Opening pathways through study abroad, partnerships, and experiential learning.

Global Citizenship
Fostering ethical, informed, and engaged global citizens.



Financial & Capital Projects Updates

VI.



Mr. Brent Goldberg
Vice Chancellor for
Finance & Administration

Agenda

Budget Process for FY 2027

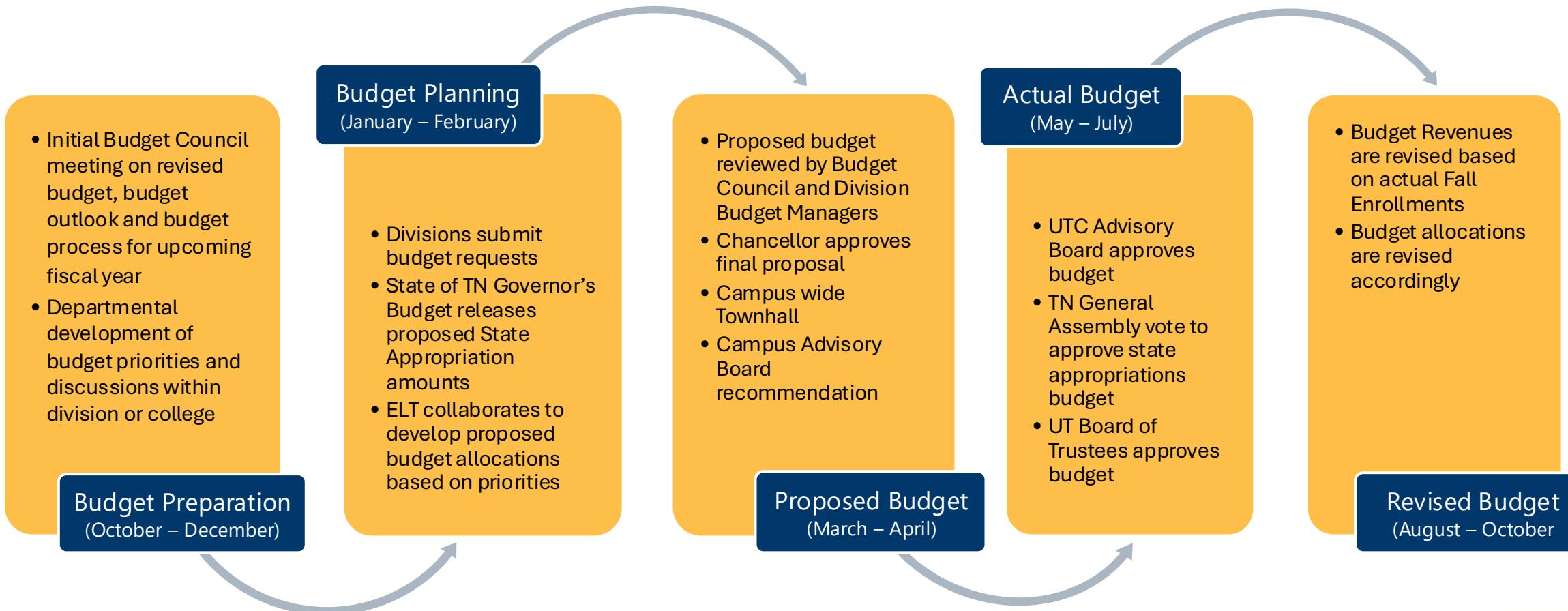
Current Revised Budget

- Enrollment
- Allocations
- Revenue & Expenses

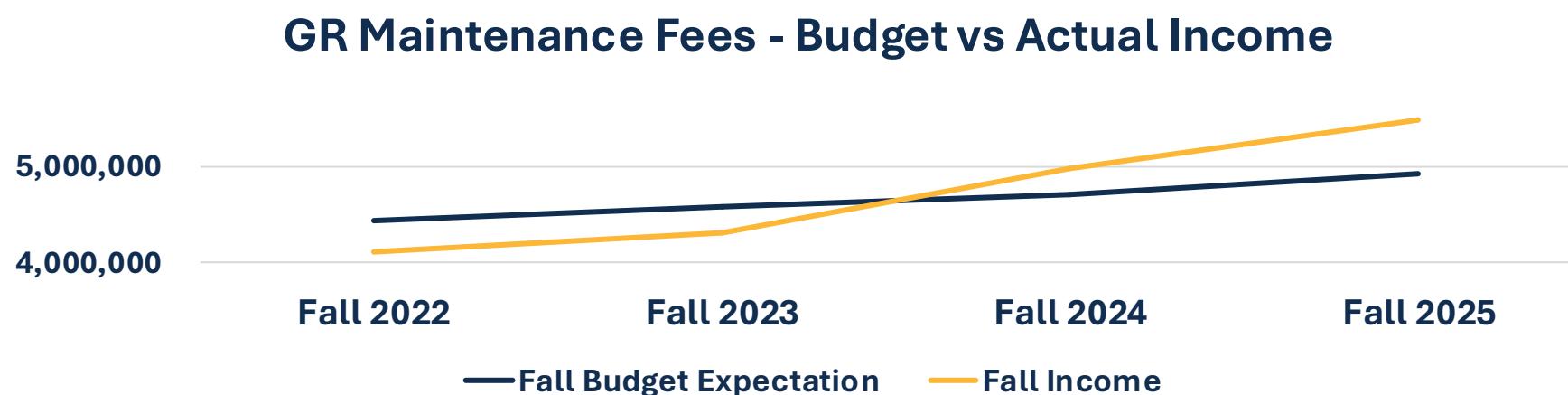
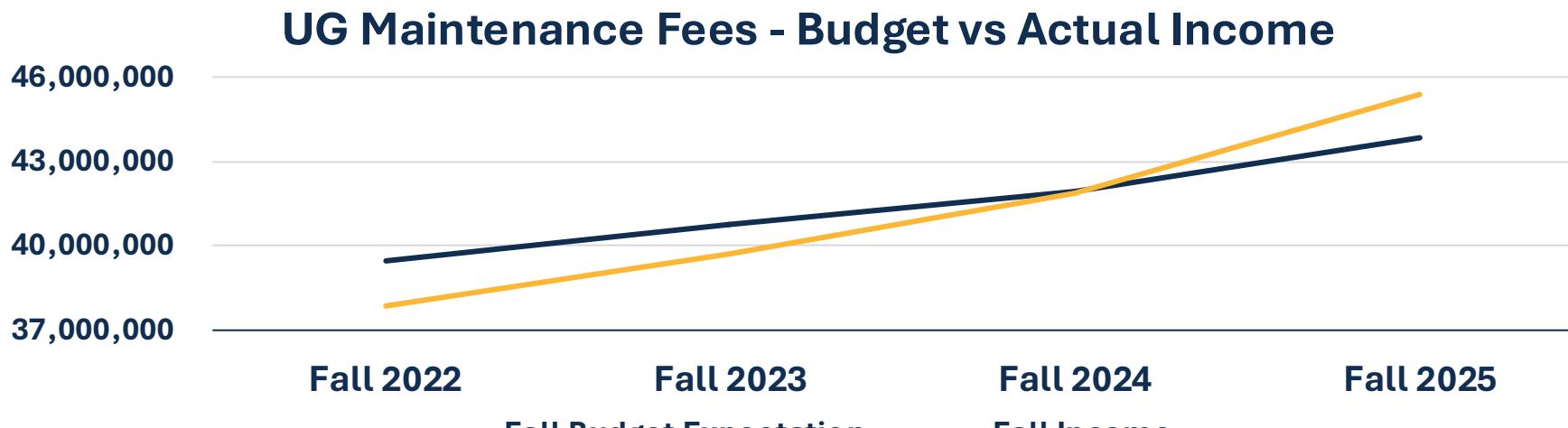
Operating Environment and Budget Outlook

- Estimated State Appropriation, Tuition and Fees
- Investment Focus

Annual Budget Planning Cycle



Fall Enrollment Impacts on Budget and Revenues



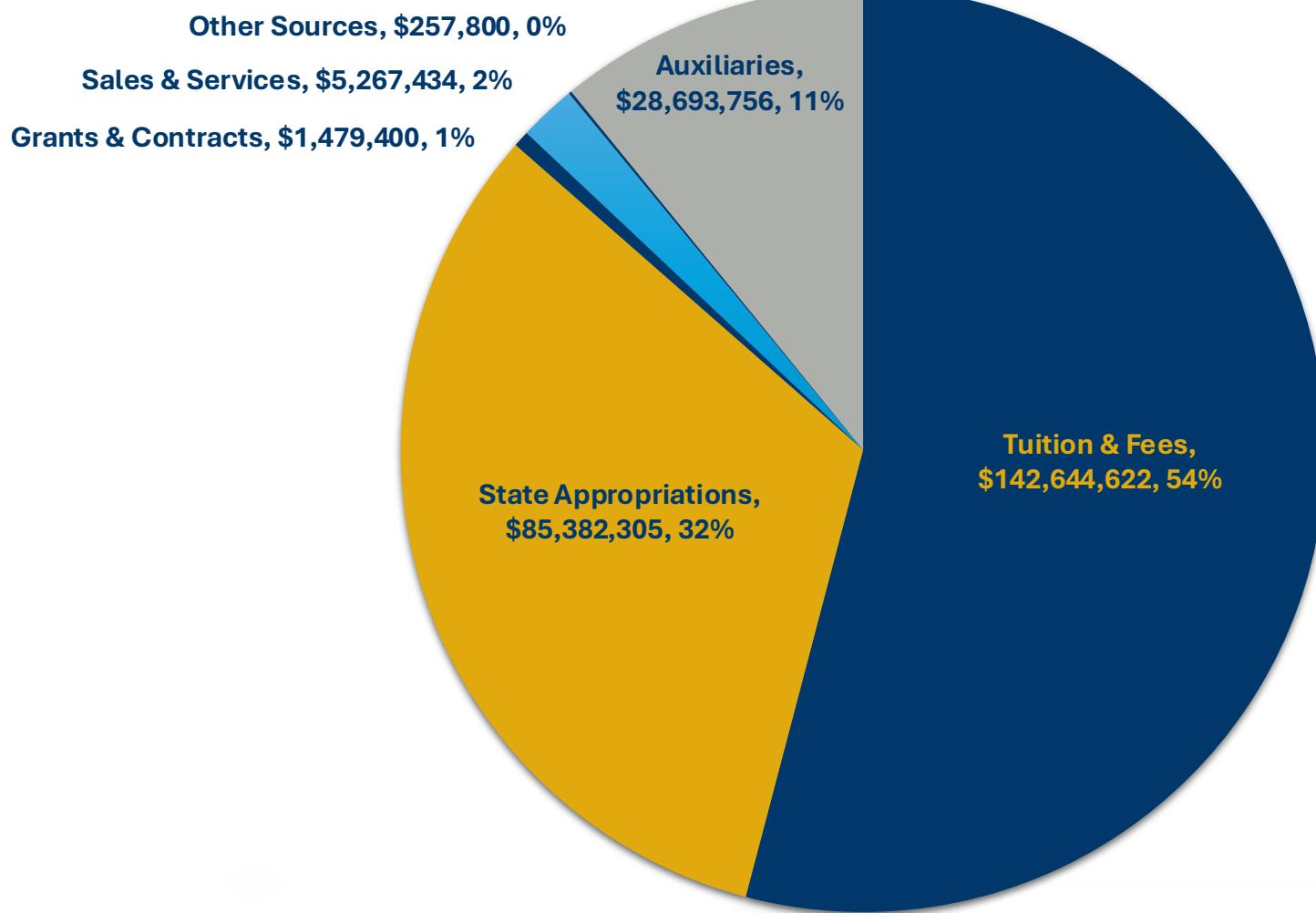
FY 2026 Adopted vs. Revised Revenue Budgets

UNRESTRICTED FUNDS Recurring	FY26 Adopted	FY26 Revised	Change			
			Amount	%		
EDUCATIONAL AND GENERAL						
Revenues						
Tuition and Fees	\$ 141,364,622	\$ 142,644,622	\$ 1,280,000	0.9%		
State Appropriations	85,736,505	85,382,305	(354,200)	(0.4)%		
Sales & Services	5,347,434	5,267,434	(80,000)	(1.5)%		
Grants & Contracts	\$ 1,479,400	\$ 1,479,400				
Other Sources	\$ 257,800	\$ 257,800				
Revenues	\$ 234,185,761	\$ 235,031,561	\$ 845,800	0.4%		
 Expenditure Allocations						
Revised Allocations						
State Appropriations - Property/Claims Premiums		\$ 59,700				
State Appropriations - Health Premiums		10,500				
State Appropriations - OPEB		(391,600)				
State Appropriations - TCRS Adjustments		(32,800)				
Communications & Marketing - Market Advertising		200,000				
Enrollment Mgmt & Student Affairs - Admissions		179,261				
Athletics - NCAA Revenue Share		300,000				
Graduate School		20,739				
Engineering & Computer Science		500,000				
Expenditures		\$ 845,800				

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Revised Budgets Revenues

Total
\$263,725,317

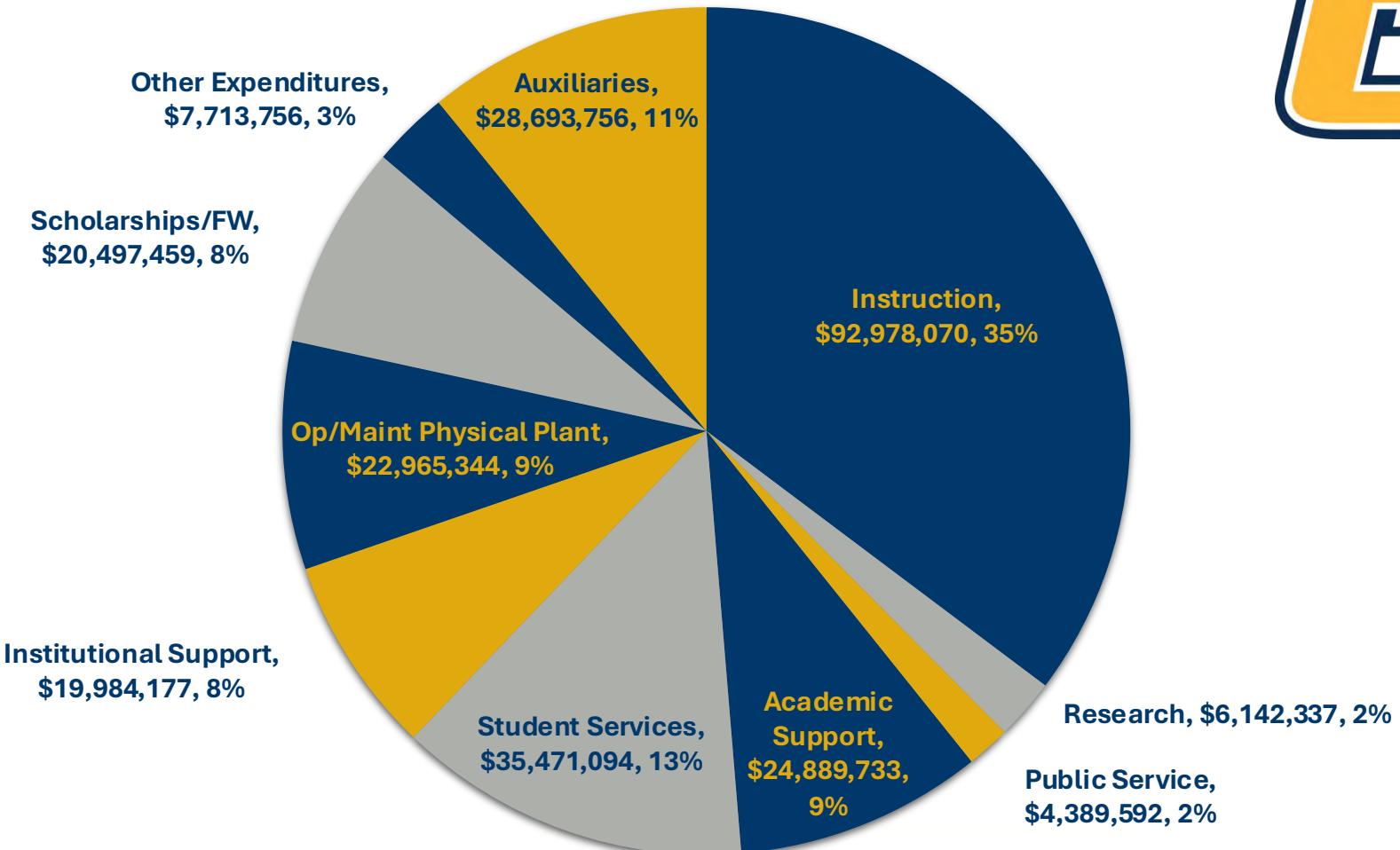




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Revised Budgets Expenses

Total
\$263,725,317



Campus Operating Environment

- Record enrollment in Fall 2025
- Enrollment goal for 2030 is aspirational and obtainable
- Invest in campus infrastructure, capacity and maintenance
- Maintain an affordable and reasonable tuition environment
- Record amount of capital projects and debt service impacts
- Opportunity to use funds strategically through process improvements (i.e. procurement methods, renegotiating contracts, position adjustments, funding and retention policies, etc.)

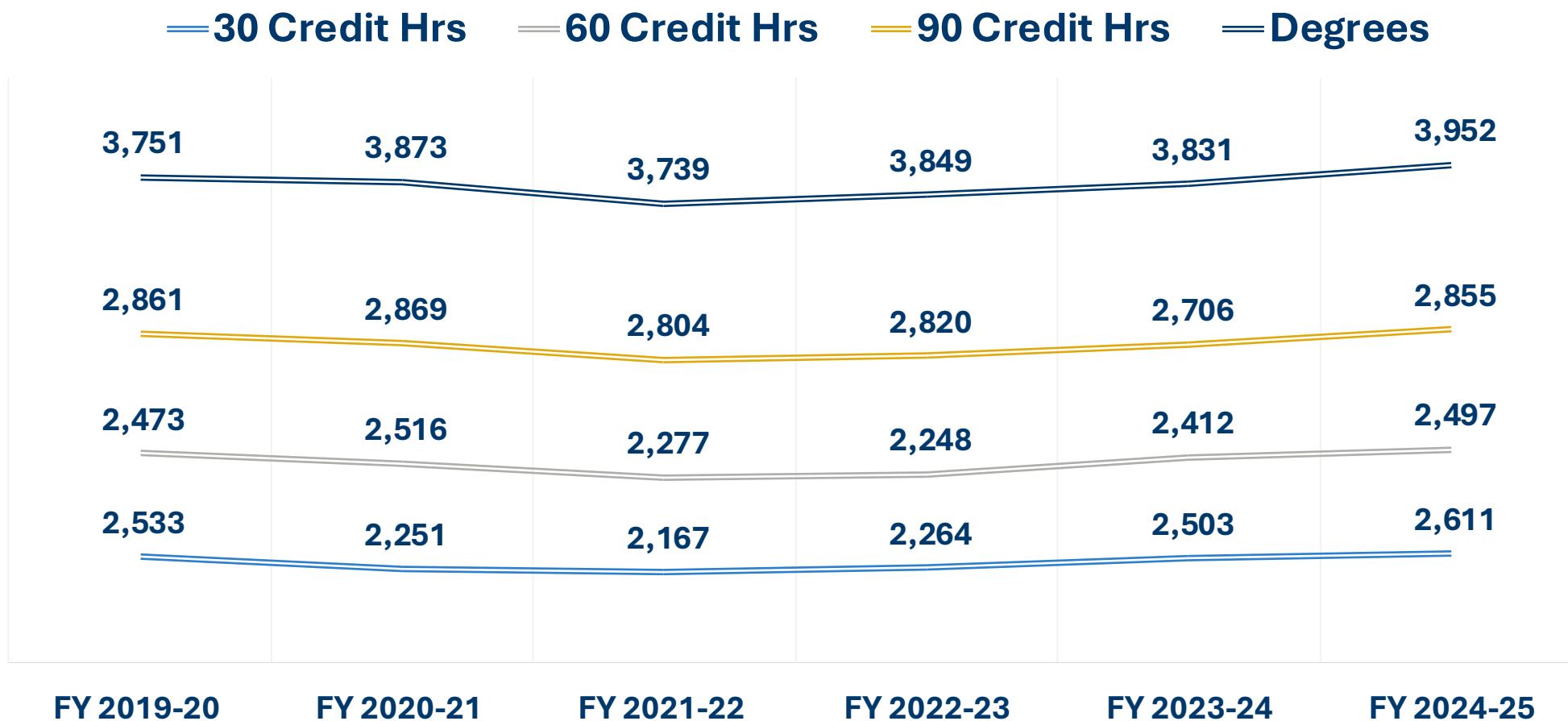
Tennessee Outcomes Based Funding Formula

Using historical university data to derive a common set of mathematical scales and point calculations, outcomes are produced utilizing three-year averages of data and weighting data priorities.

OBF Components:

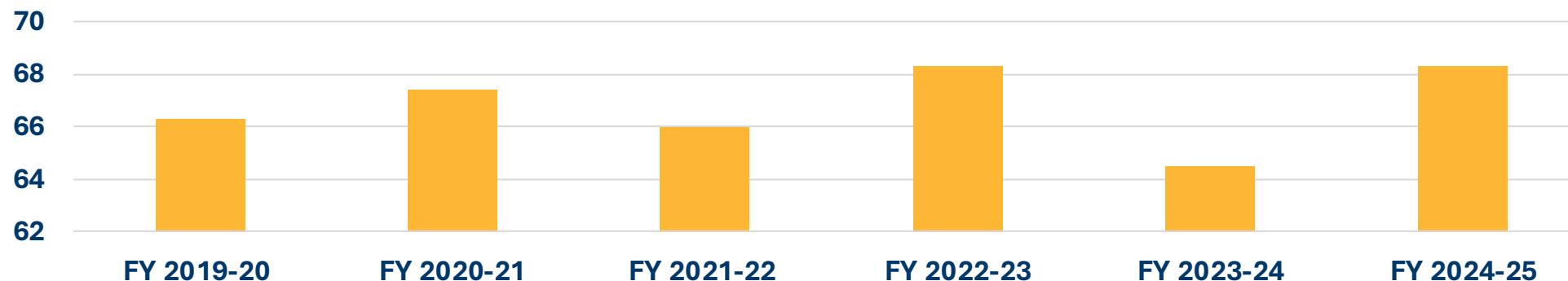
- (5%) Quality Assurance Funding - scores related to excellence in programmatic and student outcomes.
- (15%) Fixed Costs - Key component to cover essential campus operations like maintenance, utilities, and equipment replacement, ensuring stable funding for infrastructure.
- (80%) Outcomes Data - The common data shared by each university includes:
 - Students Accumulating 30 hours
 - Students Accumulating 60 hours
 - Students Accumulating 90 hours
 - Bachelor's Degrees
 - Master's Degrees
 - Doctoral Degrees
 - Research, Service, and Sponsored Programs
 - Degrees per 100 FTE
 - Six-Year Graduation Rate

FY 26-27 Funding Formula Data

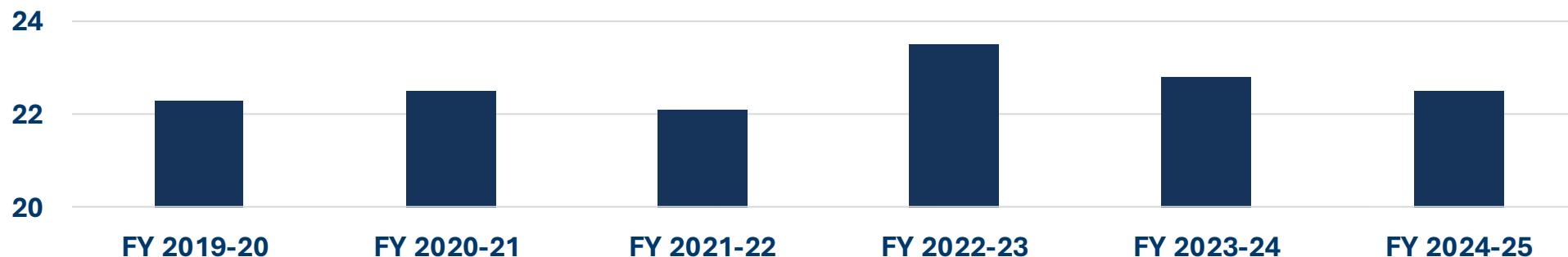


FY 26-27 Funding Formula Data

6-Year Graduation Rate



Degrees per 100 FTE



FY 26-27 THEC Formula Funding Recommendation

UT Universities	Productivity Formula Adjustments	New Funding % Awarded
UT Chattanooga	(\$161,500)	5.38%
UT Knoxville	12,870,500	24.42%
UT Martin	(1,801,800)	2.99%
UT Southern	182,700	0.55%
LGI Universities	Productivity Formula Adjustments	New Funding % Awarded
Austin Peay	(\$3,466,900)	4.79%
East Tennessee	(3,115,800)	6.45%
Middle Tennessee State	(4,739,900)	9.31%
Tennessee State	(1,174,100)	3.42%
Tennessee Tech	(465,000)	5.13%
University of Memphis	(1,095,400)	11.74%

Estimated New Revenue Scenarios

State Higher Ed Funding	\$1M	\$10M	\$25M	\$50M	\$75M	\$100M
State Appropriations	\$(107,700)	\$376,500	\$1,183,500	\$2,528,500	\$3,873,500	\$5,218,500
Tuition Increase	0.0%	1.0%	1.5%	2.0%	2.5%	3.0%
Maintenance Fees	-	\$1,002,685	\$1,504,028	\$2,005,371	\$2,506,714	\$3,008,056

- State Appropriations – Uncertain of Estimated Funding Levels or Fully Funding Formula
- THEC Recommended Tuition Binding Range 0 – 2.5%; UT System will Dictate Our Campus Tuition

	FY 2024	FY 2025	FY 2026	FY 2027
THEC Recommendation	\$150M	\$19M	\$40M	\$73.8M
State Funded	\$46M	\$17.2M	\$17M	?

Estimated Recurring Expense Needs

Expense	Funding
Estimated 2.5% Compensation Pool	\$3,000,000
Nursing Operational Growth – Capital Plan Commitment	824,850
MS Management Faculty (New)	190,350
Campus Growth – Added Sq. Footage - Utilities	378,000
Campus Growth – Added Sq. Footage – Building Maintenance	125,000
Campus Growth – Added Sq. Footage – Facility Services	202,176
Contingency/NR items	750,000
UT System Charge	250,000
Totals	\$5,720,376

Continued Campus Initiatives

Enrollment

- Student Recruitment
 - Marketing & Branding
 - Enrollment Management Staffing
 - Scholarships, Fellowships, Assistantships, Dual Enrollment
- Student Retention
 - Scholarships
 - Student Services

Carnegie R2 Designation

- New Academic Programs (Doctoral)
- Professorships

Employee Compensation

- Performance-Based
- Professorships

Athletics

- NCAA Revenue Share Costs
- Women Sports Complex

Campus Maintenance

- Building Envelopes, Landscaping, Pedestrian Areas

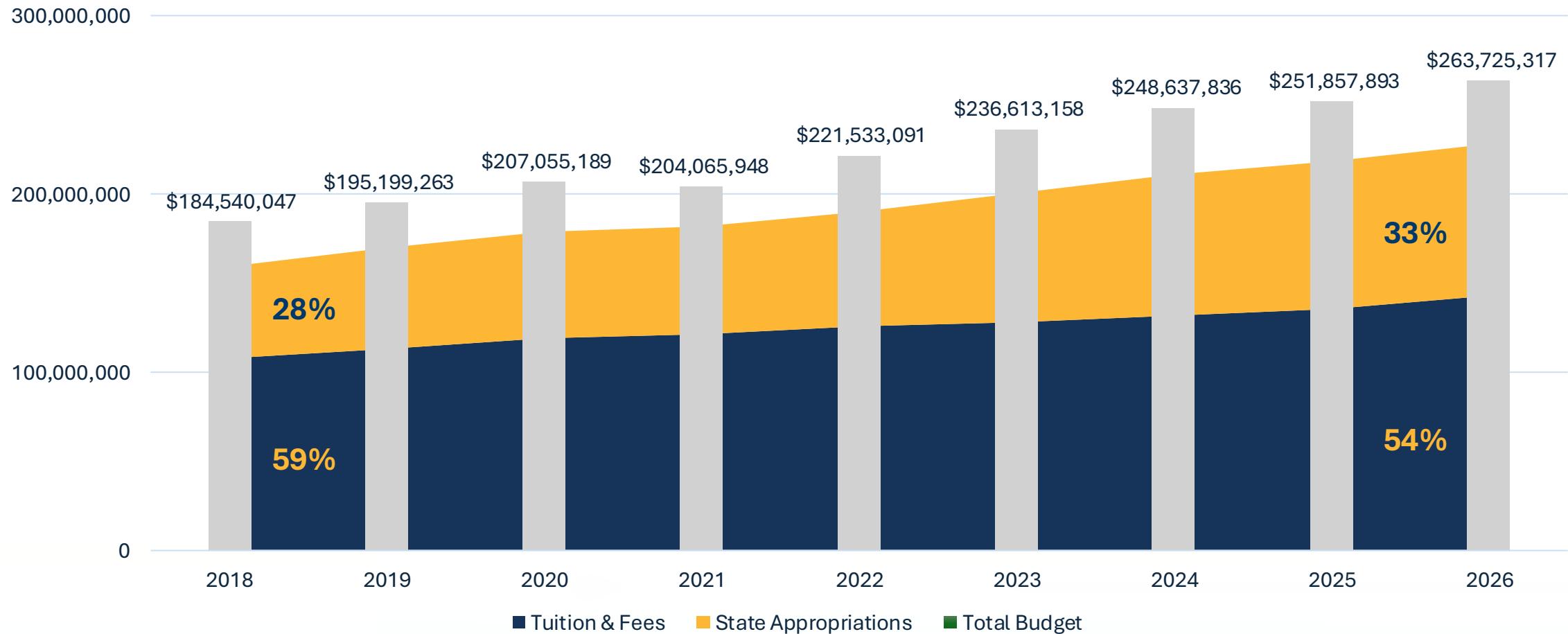
Current Capital Outlay Projects

- Oak Street Residence Hall
- Kennedy Health Sciences Building
- Fletcher Addition
- UC Renovation
- 540 McCallie Renovation
- New Dining Hall
- New Parking Garage

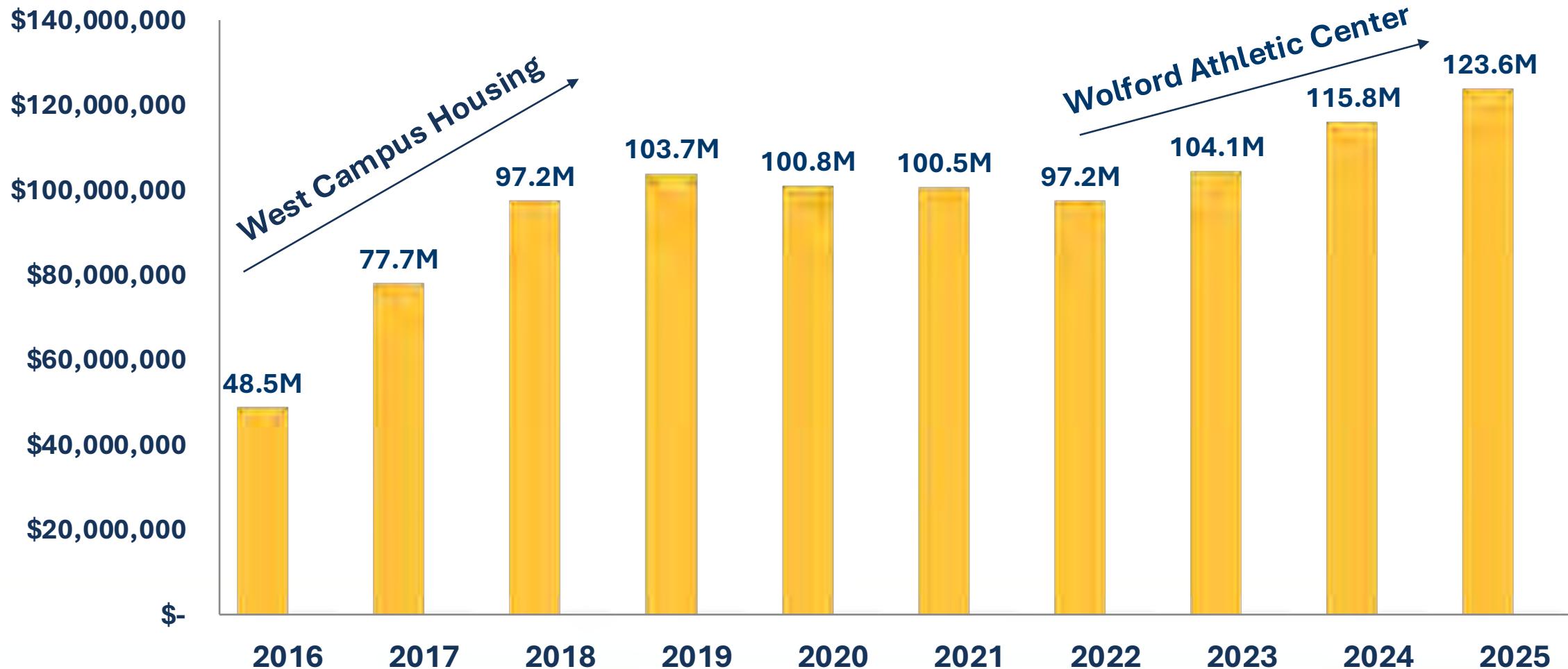
Year-to-Year Budget Highlights

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Total Budget	\$204,065,948	\$221,533,091	\$236,613,158	\$248,637,836	\$251,857,893	\$263,725,317
Tuition Increase	0%	2.0%	0%	3.0%	3.0%	3.0%
State Appropriations – Funding Formula	\$183,800	\$1,470,100	\$4,631,900	\$1,953,400	\$1,447,200	\$(246,700)
State Appropriations – Salary	-	\$2,550,000	\$2,674,700	\$3,523,500	\$2,219,800	\$1,819,900
Compensation Plan	Faculty Promotions	2.75% \$11 Min Wage Staff Equity Faculty Promotions	3.0% \$13 Min Wage Staff Equity Faculty Promotions	4.0% \$15 Min Wage Compression Faculty Promotions	3.0% Faculty Promotions	2.5% Staff Market Faculty Market Fac Promotions
Compensation Plan Cost	\$250,000	\$3,583,720	\$3,696,910	\$4,981,424	\$3,534,425	\$5,757,572

Revenue Trends



Notes & Bonds Payable



Expected to add an additional \$123M of bonded debt over the next couple of years for the UC Renovation and Oak Street Housing.



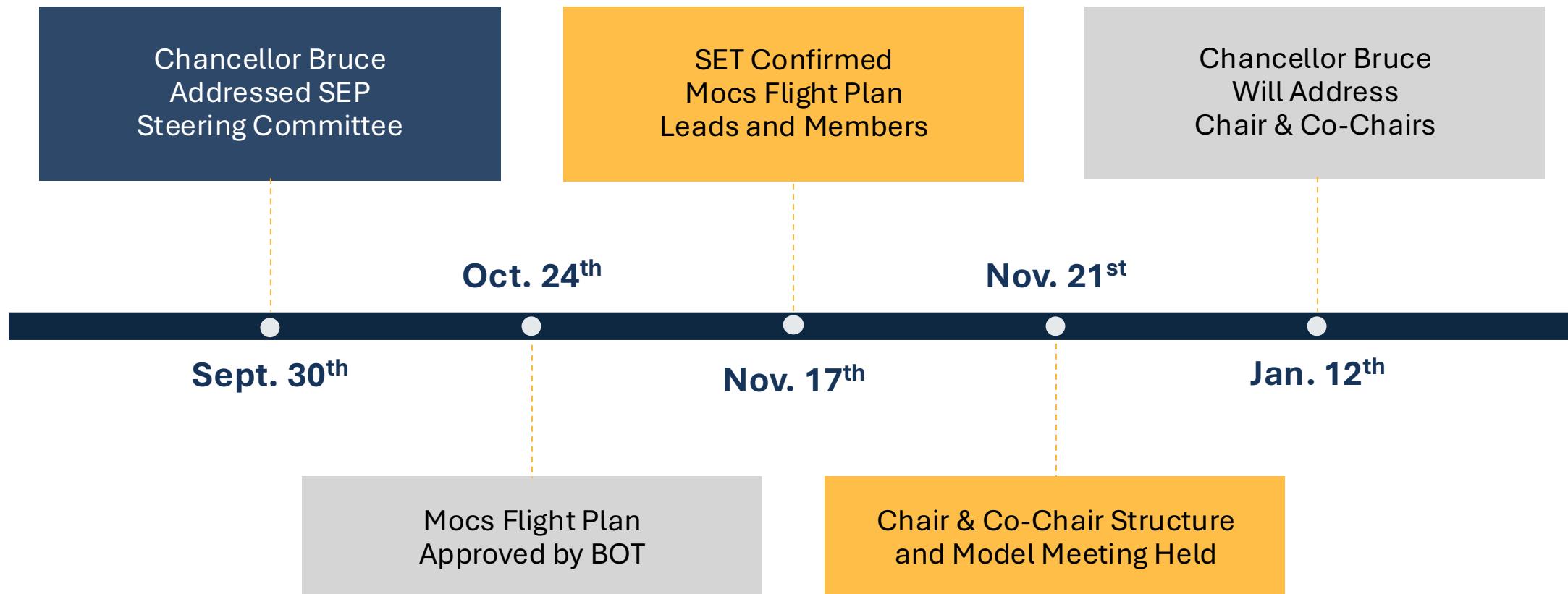
Mocs Flight Plan

VII.



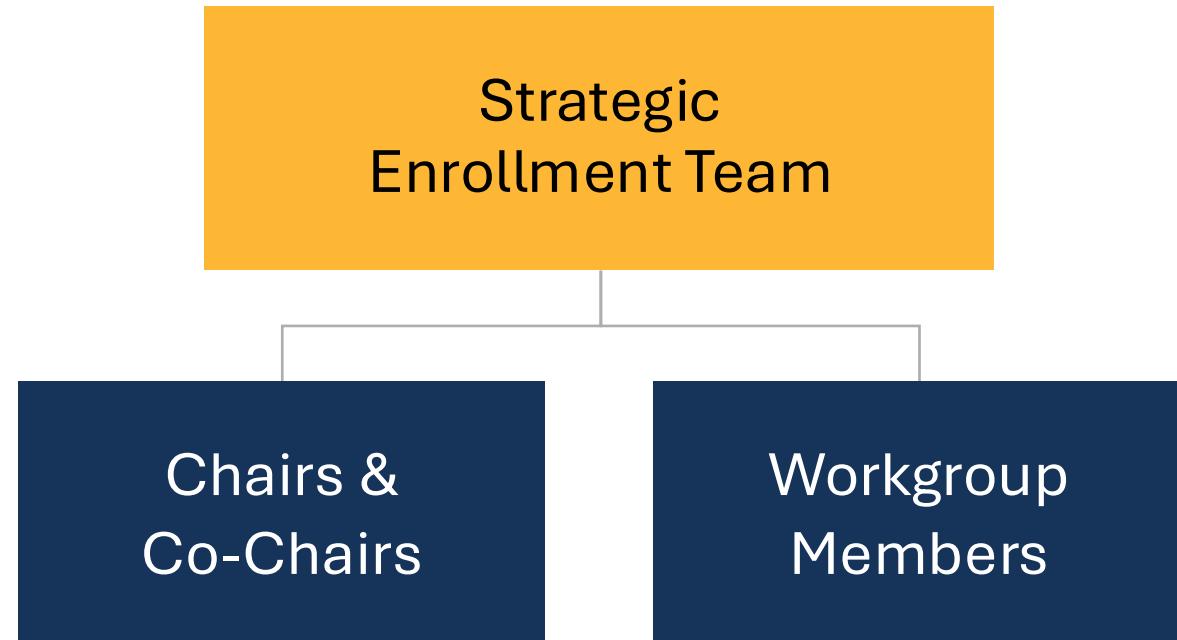
Dr. Artanya Wesley
Vice Chancellor for
Enrollment Management
and Student Affairs

Implementation Timeline



FLIGHT PLAN

Implementation Model



Mocs Flight Plan Workgroups | Chairs & Co-Chairs

First-Time Full-Time Freshmen Enrollment	Lee Pierce Assistant Vice Chancellor for E.M.	Dr. Delight Yokley Assistant Provost of Student Success
Dual Enrollment	Stephanie Orr Assistant Director for Dual Enrollment	Dr. Niky Tejero Associate Dean CAS
Transfer Enrollment	Dana Adams Assistant Director for Transfer Services	Erica Holmes-Trujillo Director of CAS Hub
Graduate Enrollment	Dr. Ethan Carver Dean of Graduate School	Dr. Beth Crawford Dept. Head & UCF Professor

Mocs Flight Plan Workgroups | Chairs & Co-Chairs

Scholarship & Aid Access	Jana Cox Director of Financial Aid	Jennifer Buckles Senior System Analyst
Marketing & Brand Promotions	Sally Halloran Assistant Vice Chancellor of Marketing & Digital Strategy	Dr. Christina Policastro Assistant Dean of the Graduate School
Platforms & Solutions Optimization	Tonia Martin Director of Strategic Enrollment Technology	Tony Parsley Assistant Vice Chancellor & CISTO
Retention	Dr. Stacie Grisham Assistant Vice Chancellor for Student Success	Joel Wells Registrar



UC Foundation Updates

VIII.



Mr. Andrew Sheehy
Interim Vice Chancellor
and Executive Director
of the UC Foundation

Priorities

Enrollment Goals

- Campus Wide Scholarships
- Professorships
- Unit Goals

Capital Projects

- Kennedy Health Sciences Building
- Rollins College of Business Expansion

Athletics

- Fund for Athletics
- Women's Sports Complex



Campus Wide

Priorities

- Scholarships
- Student Travel
(Conferences, Study Abroad)



College of Arts & Sciences

Priorities

- Expand Fine & Performing Arts Support
- Scholarships & Program Funds
- Study Abroad Opportunities



College of Health, Education, and Professional Studies

Priorities

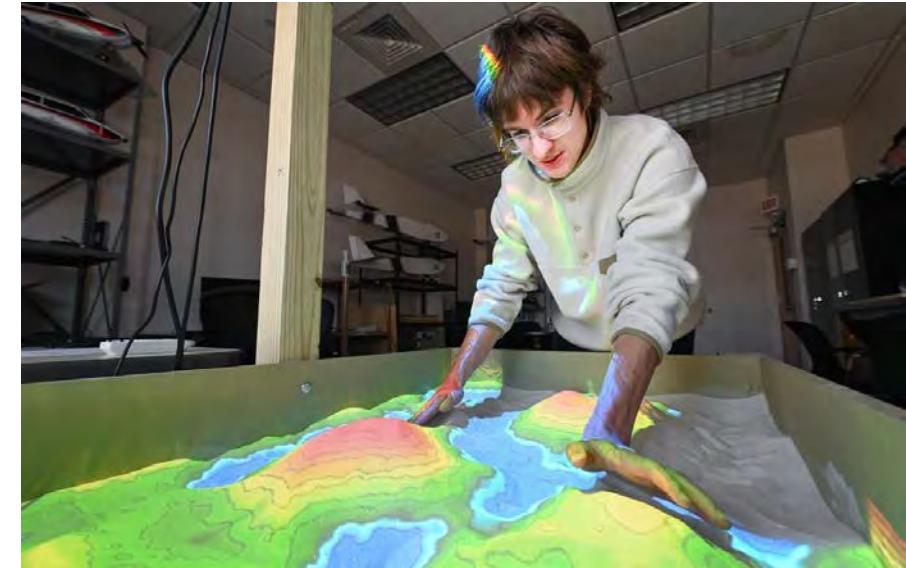
- Scholarships
- Chairs of Excellence for Faculty Recruitment
- School of Education
- Health Sciences
- Experiential Learning



College of Engineering and Computer Science

Priorities

- Scholarships Support
- Naming Student Success Center
- Lab Equipment
- Use-Inspired Translation Research



Dorothy & Jim Kennedy Health Sciences Building

HIGHLIGHTS

Major Gift Commitments

- \$16.4M to Date
- \$3M from the Helene Fuld Trust

Naming Opportunities

- Gifts of \$250K and Below
- Spaces and Labs



Rollins College of Business

Priorities

- Building Expansion
- Programmatic Support



Athletics

Priorities

- Dare and Do
- Mocs Club



Dollars Raised Number of Donors

FY26	\$1.8 Million	2,616
FY25	\$2.89 Million	2,201
FY24	\$1.7 Million	2,131
FY23	\$1.2 Million	1,475



FY26 Performance-to-Date

As of October 22 — 31% of the Fiscal Year Complete

	To Date	Goal	% of Goal	Distance to Goal
Dollars	\$15,017,356	\$20,000,000	75%	\$4,982,644
Donors	4,692	7,000	67%	2,308
Engaged Alumni	55,419	57,150	97%	1,731

Gift-by-Gift Band FY19–26

	FYTD	FY25	FY24	FY23	FY22	FY21	FY20	FY19
\$1M+	3	7	8	0	2	0	0	1
\$100,000–\$999,999	19	24	19	19	10	12	14	6
\$25,000–\$99,999	30	59	89	66	47	35	38	36
\$1–\$24,999	6,331	6,685	6,967	6,598	6,452	7,541	7,729	9,438
Major Gift Total	52	90	116	85	59	47	52	43

Funds Awarded FY2025

Student

- 1,824 Scholarship Recipients

Faculty

- 1,824 Scholarship Recipients

Programmatic

- 1,824 Scholarship Recipients



UC Foundation Endowment

FY2025

\$223.1 Million

FY2024

\$212.2 Million

FY2023

\$198.7 Million





Adjournment