

# Budget Council

**Brent Goldberg**

**Vice Chancellor for Finance & Administration**

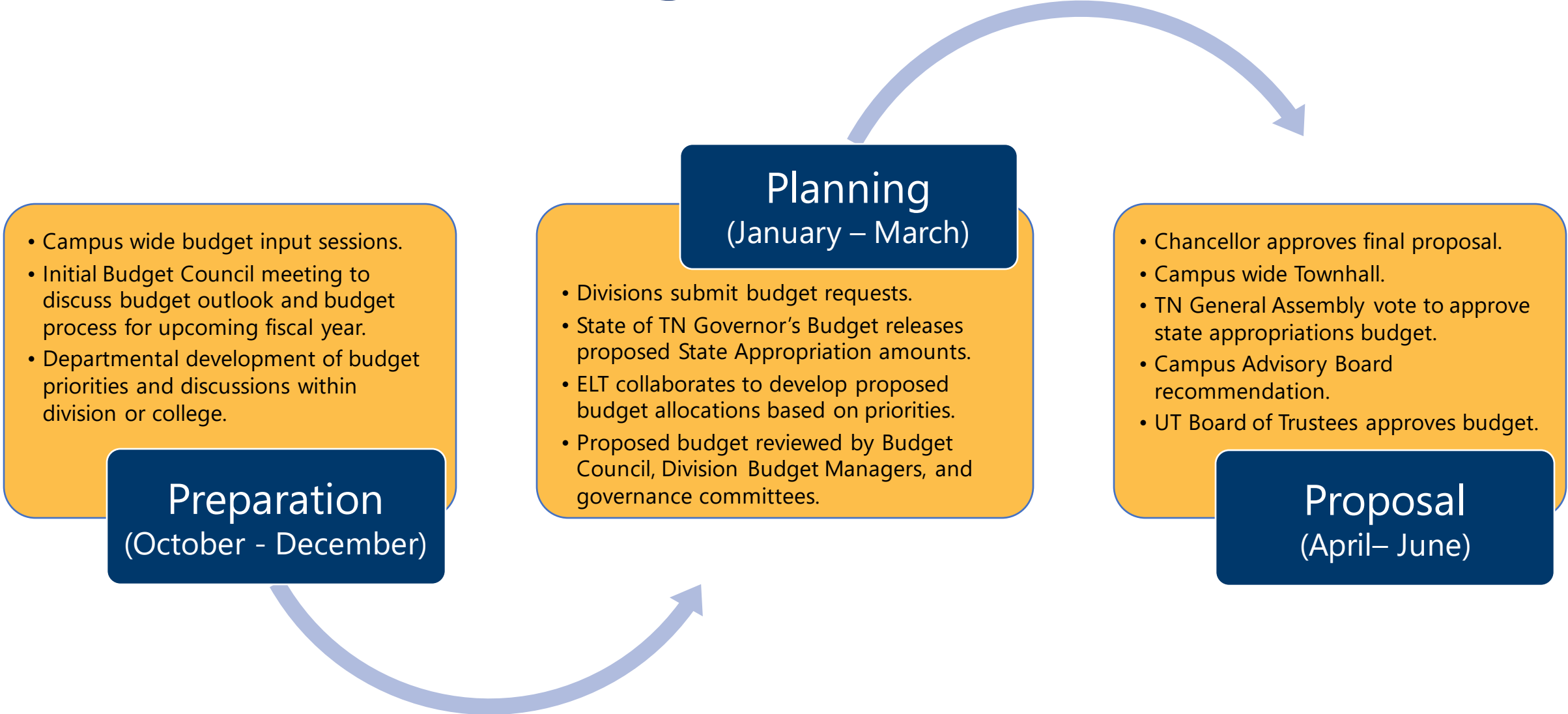
**March 25, 2024**



# Agenda

- Budget Process & Timeline
- Recap Previous Budget Council Meeting (12.11.2023)
  - Projected Revenue and Expenses
- Current Projected Revenue
- Current Requested Expenses
- Suggested Balanced Budget

# Budget Process



# FY 2025 Budget Planning Timeline

DATE	ACTION
March 2024	Budget Council meets to discuss investment priorities proposed by ELT.
March 2024	Chancellor and ELT finalizes a proposed balanced budget.
April 2024	Proposed Budget entered into IRIS.
April 2024	General Assembly votes on state appropriation budget.
April 2024	Budget town hall to share proposed budget with campus.
May 2024	UTC Advisory Board makes recommendation on proposed budget.
June 25, 2024	UT Board of Trustees approves proposed budget.

# **Previous Budget Council Recap**

## **Projected Revenue & Expenses**

# Budget Input Session Themes

## 1. Academic Programming

- Investment in high academic growth programs
- Summer school evaluation and review
- Review current academic programs for cost/benefit effectiveness

## 2. Compensation and Benefits

- Compression and market competition
- Flexible scheduling, working environment
- Merit increases and alignment with performance evaluations

## 3. Departmental General Operating Expenses

- DASH staffing needs
- Library publications and databases expenses
- Travel budget and faculty research costs

## 4. Parking Improvements

- Optimize parking system
- Incentive based parking Engel Stadium
- Faculty/staff parking/sliding-scale parking analysis
- Visitor parking

## 5. Student Recruitment

- Undergraduate new freshmen
- Undergraduate transfers / non-traditional
- Graduate students
- Part-time students

## 6. Student Programming

- Enhance dining options
- Expand housing needs
- Student mental health and wellness support
- Student academic advising and support

## 7. University Infrastructure and Maintenance

- Building/grounds maintenance budgets
- Technology maintenance and upgrades
- Align staffing levels with campus growth
- Equipment useful life refresh

# Projected New Revenue Scenarios

2% Tuition Increase	Projected
Formula Growth	\$ 978,300
Productivity Adjustment	\$ 468,900
Salary Pool Estimate (3%)	\$ 2,042,550
Maintenance Fees	\$ 1,872,176
Mandatory Fees	\$ 400,000
Differential Fees	\$ 122,243
<b>Total</b>	<b>\$ 5,884,169</b>

3% Tuition Increase	Projected
Formula Growth	\$ 978,300
Productivity Adjustment	\$ 468,900
Salary Pool Estimate (3%)	\$ 2,042,550
Maintenance Fees	\$ 2,808,264
Mandatory Fees	\$ 600,000
Differential Fees	\$ 183,364
<b>Total</b>	<b>\$ 7,081,378</b>

*The salary pool estimate reflects 65% funding allocation from state appropriations. The mandatory fee estimate depends on which specific fees are approved for increase.*

# Projected Expense Summary

Division	Expense
Institutional	\$ 5,882,816
Athletics	\$ 1,812,435
Academic Affairs	\$ 1,218,420
Communications & Marketing	\$ 650,000
Enrollment Management & Student Affairs	\$ 361,339
Research & Graduate School	\$ 118,300
<b>Total</b>	<b>\$ 10,043,310</b>

*The difference between projected expenses and projected 3% revenue is \$2,961,932.*

*The difference between projected expenses and projected 2% revenue is \$4,159,141.*



# **Updated FY 2025**

## **Projected Revenue & Expenses**

# Core Focus Areas

Creating the MOCS Experience

Leveraging Our Special Place as Chattanooga's University

Cultivating a Culture of Innovation

Operating with Excellence

# Continued Campus Initiatives

- Quantum/Data/AI
- R2 Designation
- New Strategic Plan
- Total Organizational Health
- Teacher Education
- Entrepreneurship
- DASH – ERP & SIS
- Student Recruitment
- University Marketing
- Employee Compensation
- QEP – “A Moc’s First Year”
- Building Envelope Maintenance
- Capital Outlay Projects
  - New Residence Hall
  - Health Sciences Building
  - Fletcher Addition
  - UC Renovation
  - 540 McCallie Renovation

# FY 2025 Proposed New Revenue

Source	Description	Recurring Revenue
State Appropriation	Formula and Productivity	\$1,447,200
State Appropriation	3% Salary Pool	2,219,800
State Appropriation	Health Insurance Adjustments	950,400
Tuition	2.75% Maintenance Fee	2,574,242
Tuition	3.0% Differential Fees	183,365
Fees	4.08% Mandatory Fees (Debt & Transportation)	788,377
Fees	Mandatory Fees – Reallocation (Eliminate Green to SAF)	-
Auxiliaries	4% Housing, 4% Meal Plans and 0% Parking	1,186,863
<b>Total</b>		<b>\$9,350,247</b>

# FY 2025 Proposed Recurring Expenses

Division	Recurring Requested	Recurring Proposed	Reallocation
Chancellor	-	-	265,000
Advancement	-	-	-
Academic Affairs (LEAP, Nursing, PT, Management, GA's)	2,209,210	1,428,057	114,000
Access & Engagement	229,580	-	-
Athletics (GIA)	1,854,598	154,598	1,285,000
Communications & Marketing	650,000	-	-
Enrollment Mgt & SA (Power C Tour, Unfunded Position)	765,331	213,725	73,320
Finance & Administration	220,652	-	313,570
Information Technology	1,200,000	-	-
Research (ORSP Export Control & Unfunded Position)	454,563	154,563	-
Institutional (3% Sal & Bene, Fees, QEP, ERP, Sys Charge)	7,823,998	6,212,441	546,000
Auxiliary	1,186,863	1,186,863	-
<b>Total</b>	<b>\$16,594,795</b>	<b>\$9,350,247</b>	<b>\$2,596,890</b>

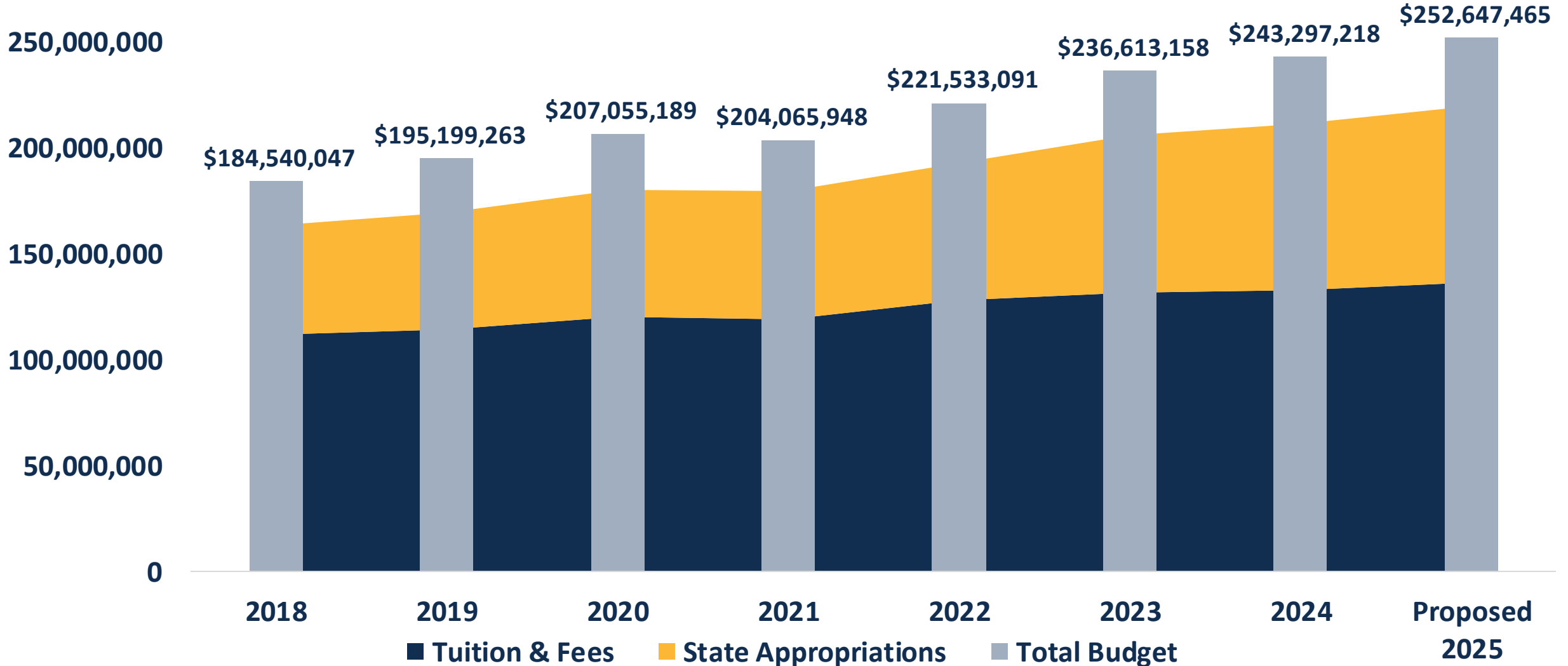
*Division amounts include fee increases, previously committed funding and awarded requests. Non-recurring funding is not included.*

# FY 2025 Proposed Nonrecurring Expenses

Division	Nonrecurring Requested	Nonrecurring Proposed	Notes
Chancellor	-	-	
Advancement	-	-	
Academic Affairs	-	-	
Access & Engagement	-	-	
Athletics (Flooring/Paint, Electricity Distribution)	204,000	415,000	Unfunded
Communications & Marketing	-	650,000	Ad Placements
Enrollment Mgt & Student Affairs	-	147,614	Recruiting
Finance & Administration	-	-	
Information Technology (Data Center, CRM replacement)	5,500,000	-	
Research & Graduate School (R2, Operating, Edney)	2,816,870	116,870	Edney Rent
Institutional	-	21,307	System Charge
<b>Total</b>	<b>\$8,520,870</b>	<b>\$1,350,791</b>	

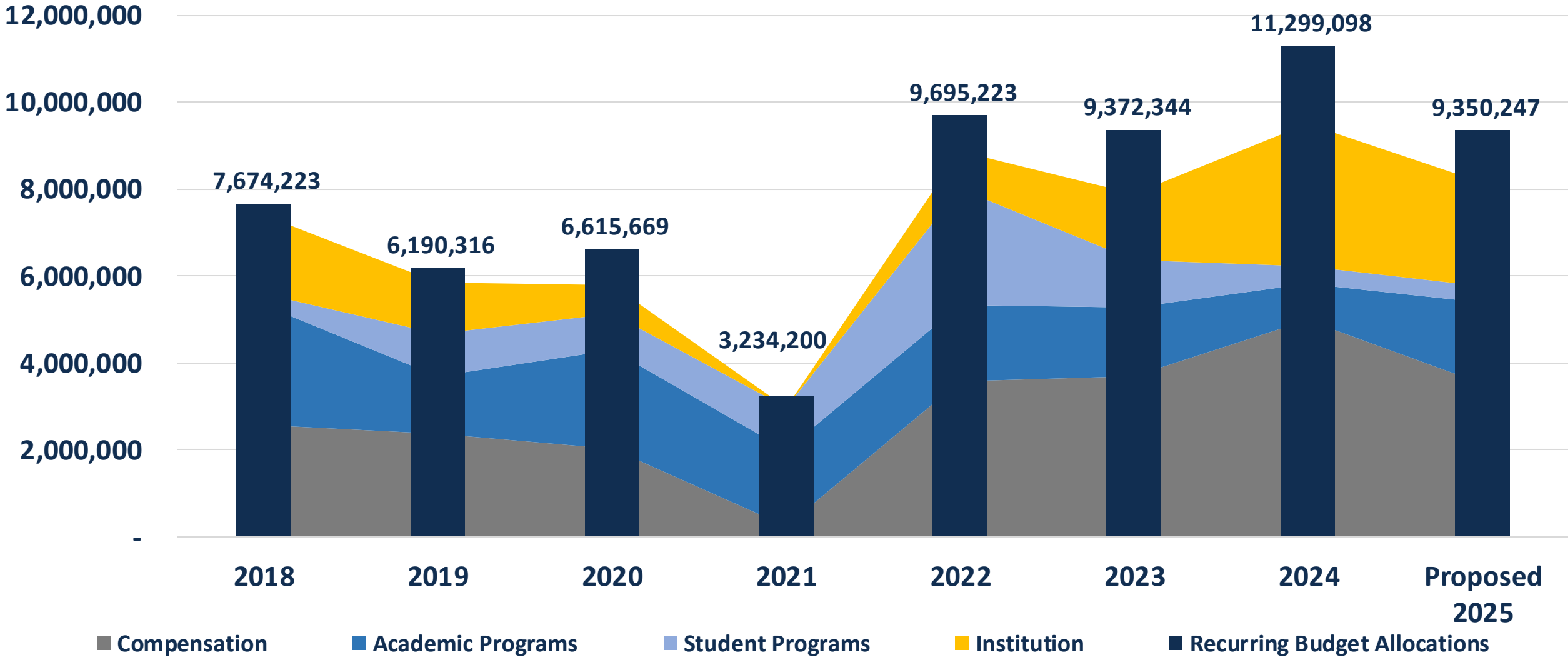
*All nonrecurring funds awarded represent mandatory expenses that were unable to be permanently funded this year. Nonrecurring awards funded by university reserves.*

# Revenue Trends



*Additional funding includes state/federal grants and contracts and auxiliary funds.*

# Incremental Budget Allocation Trends



*Unidentified funding accounts for auxiliary funds.*



**Thank you!**

**Questions?**