Working with Executives ... Why Organization Pays

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# About MBG Organizing Solutions

- Individual coaching
- Group workshops
- Workflow analysis
- Training



## Know your customer

- Mid/late career
- Outsider
- Manages managers
- Broad scope



## A day in the life...

- Meetings
- Leading change
- Meetings
- Internal/external pressures
- Meetings



## Frustrations everywhere

- Email
- Thinking time
- Administrivia
- Urgency



## Havoc in their wake...

- Strategic misdirection
- Drop everything requests
- Unintentional projects
- Hiring mis-recommendations
- Eternal monthly reports



### What executives need – but rarely get

- Thinking time
- Continuing education
- Constructive feedback
- A trusted confidant
- Functional organizing systems



# Organizing Executives

#### You know you're organized when...



## 1.) You can access needed information

#### Evidence:

File sharing

Process "ownership"

#### How to get there:

- Personal responsibility
- Don't count on your memory



# 2.) You accomplish your goals

#### Evidence:

Demonstrate focus

- Importance dominates urgency
- How to get there:
  - Purge
  - Filter
  - Triage



## 3.) Your teams accomplish their goals

#### Evidence:

Progress reports

Bonus attainment

Positive P.R.

How to get there:

- Goal setting
- Follow-up
- Saying "No"



# 4.) Your boss achieves her goals

#### Evidence:

- More responsibility
- Asks for "talking points"
- Cancun trip
- How to get there:
  - Structured information delivery
  - Collaborate with peers
  - Befriend her assistant



# 5.) Others can depend on you

#### Evidence:

Uncertainty – trust

- Opportunities
- Confidant for boss
- How to get there:
  - Organized delegation
  - Predictable decisions
  - Follow-through



# 6.) Others are not overly dependent on you

#### Evidence:

- Magic happens
- Overzealous employees
- Few interruptions
- How to get there:
  - Empowerment
  - Touch base
  - Time off



# 7.) You manage your email

#### Evidence:

Small inbox

- Relevant emails
- Focus on sent items
- How to get there:
  - Delete
  - Create a culture
  - Filter



# 8.) Meetings are productive

#### Evidence:

Questions answered

- Next steps clarified
- Action follows
- How to get there:
  - Goals
  - Notes
  - Abbreviate the time



## 9.) You are flexible

#### Evidence:

- You don't panic
- Fast resource redeployment
- Priorities accomplished
- How to get there:
  - Current initiatives list
  - Project milestones/phases
  - Parking lot



## 10.) Your work and life are in balance

#### Evidence:

- Non-work relationships
- Outside interests
- Lack of daily dread
- How to get there:
  - Goals
  - One calendar
  - One To-Do list



# Questions?

#### Comments, thoughts, cheap shots...



## Impact of Psychology

- Motivation/Goal Setting
- Leadership
- Perception
- Cognition



## Need organizing assistance?



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