

THE UNIVERSITY OF TENNESSEE AT CHATTANOOGA

University Planning and Resources Advisory Council Meeting

Friday, January 30, 2015 – 1:30pm

UC Foundation Room, University Center

MEETING NOTES

Dr. Ainsworth gave a brief welcome and an overview of the process. He noted that this is the start of an ongoing budget conversation.

Chancellor Angle added that President DiPietro is asking all campuses to make 6% reductions over two years and that we are not anticipating increasing our reductions at this time.

Dr. Ainsworth then gave an overview of the strategic planning process and stated it is in the final stages. The assessment portion of the plan has been completed and there will be a strategic planning steering committee meeting on February 11th at 4pm. If a consensus reached at the meeting, the final plan will be presented to Chancellor Angle for presentation to the University of Tennessee, Board of Trustees in June 2015. Dr. Ainsworth also noted that the strategic planning process is dynamic and may need to be reexamined after the effects of the TN Promise are fully understood.

Dr. Brown noted that the state of the state address in early February will hopefully give us some insight into higher education funding and that UTC is the top performing regional, comprehensive university in the state.

Organizational Appraisal Committee Report

The Organizational Appraisal Committee presented its findings - a result of proposals that have been submitted to the committee and committee-generated proposals. The committee then gave two types of recommendations:

1. Recommendations that the committee felt like there was sufficient data to implement; and
2. Recommendations that should be referred to the Institutional Appraisal and Effectiveness Committee for more review.

The committee considered the following proposals to have sufficient data:

1. Distributing increased F & A recovering costs to the Grant's Office
2. Reorganizing the College of Arts and Sciences into 4 schools (Fine Arts, Social Science, Natural Science and Humanities) that would create \$700,000 in savings.
3. Realigning the Cadek Conservatory of Music, creating \$30,000 in savings.
4. Moving the STEM Education program from the College of Arts and Sciences to the College of Health, Education and Professional Studies, which would eliminate the need for a separate department and cause \$200,000 in savings.
5. Developing UTC procedures for job sharing and flex year positions.
6. Engaging an independent CPA firm to conduct an outside financial audit.

The committee considered the following proposals should be considered by the Institutional Assessment and Effectiveness Committee:

1. Examining community services: Challenger Center, child care center, WUTC operations and continuing education.
2. Examining academic services to determine if they are appropriately funded and aligned: Student Development, Graduate School, One-stop center for student services, classroom and lab utilization assessment and benchmark online learning.
3. Examining technology: consolidating Banner, and examining IT resources and structure.
4. Examining support and infrastructure: including (among others) disbursement, purchasing, Bursar's Office, University Relations, etc.

Technology Committee Report

The Technology Committee presented regarding three main goals:

1. Governance
2. Organizational structure and
3. IT budgets

The committee recommended that UTC:

1. Establish an IT governance model including a Technology Steering Committee and a Technology Review Board and establish Partner IT.
2. Evaluate IT spending across all divisions and define and clarify the structure of central and distributed IT.
3. Examine IT's budget versus peer organizations.
4. Adjust the student technology fee budgeting process.
5. Refresh technology on a rolling schedule. (\$250,000)
6. Invest in infrastructure (\$250,000) and other mission-critical needs (\$500,000)

Reports: Vice Chancellors

- Academic Affairs: Proposed a number of reductions and re-organizations to increase efficiency and effectiveness and reduce expenditures. Total reduction excluding fringe benefits was projected to be around \$2.5M.
- Office of the Chancellor: Proposed eliminating the strategic planning director position (\$49,410), special assistant to the Chancellor position (\$4,942) and the membership to the Manker Patten Tennis Club (\$9,000). The office also proposed a request for a new position in the 2015-2016 budget: Title IX Director.
- Finance, Operations and IT: Proposed a total reduction of \$547,294 through eliminating various vacant positions, transferring positions and reducing E & G operating costs.
- Athletics: Proposed a total reduction of \$587,088, through a realignment and rebudgeting of the department. This proposed budget was accepted by UPRAC and Athletics can move forward with its budget with no more consideration.
- Student Development: Proposed a total reduction of \$103,000 and discussed revenue-generating ideas.

UPRAC will meet again on Friday, February 6th to discuss the Finance, Operations & IT Reallocation proposal. The Deans will work during this week's Dean's Council meeting to prioritize the lengthy Academic Affairs report to be discussed on February 13th.